



Deployed Comptrollership



***American Society of Military Comptrollers
(Okinawa Chapter)***

7 May 2007

3rd Marine Division



Deployed Comptrollership **Agenda**



- **Background**
- **Assumptions**
- **Planning Factors**
- **Take-Aways**
- **Questions/Answers (?)**



Deployed Comptrollership



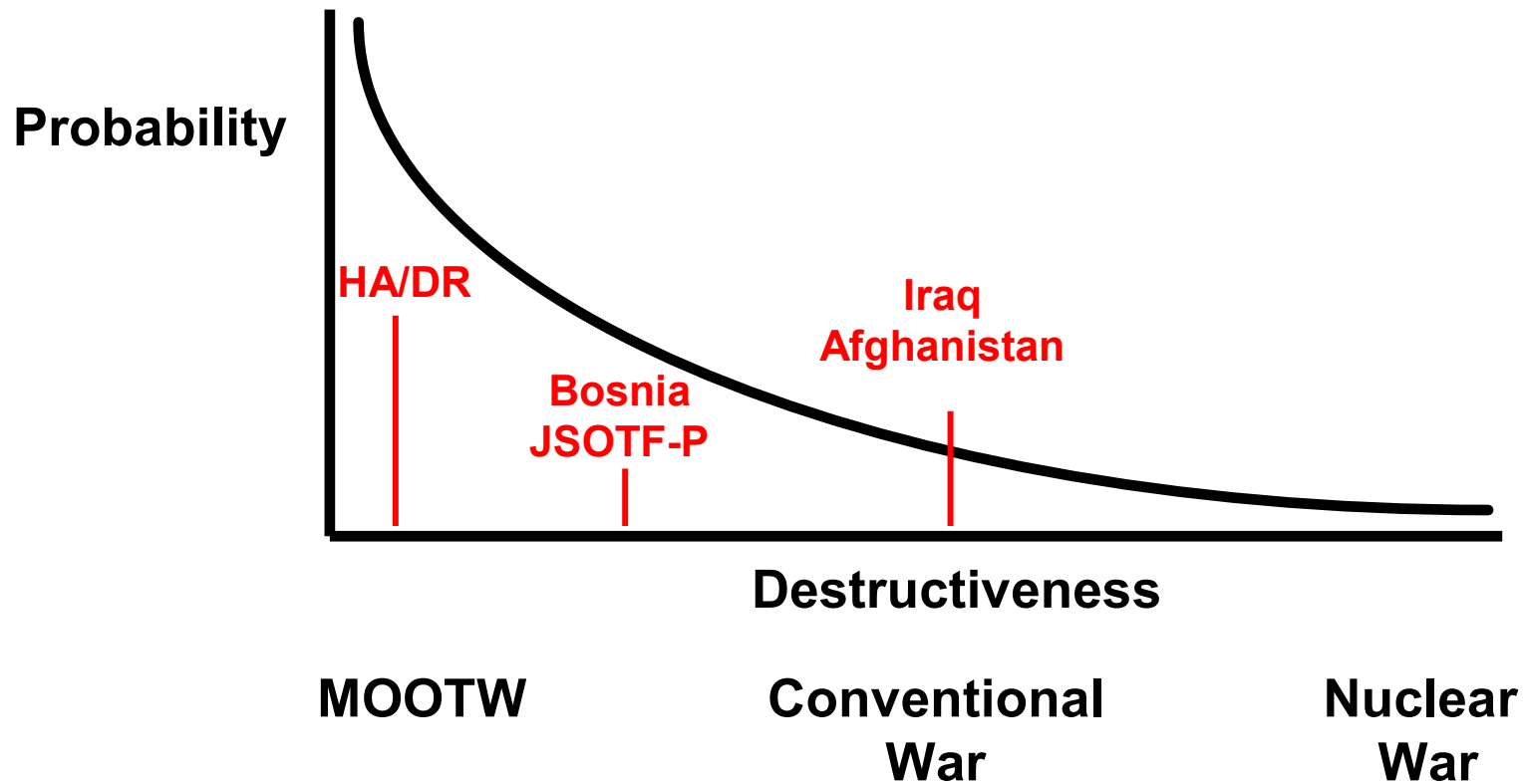
Range of Military Operations

| Military Operations | General U.S. Goal | Representative Examples |
|---|--|---|
| <div style="display: flex; align-items: center;"> <div style="writing-mode: vertical-rl; transform: rotate(180deg); background-color: #cccccc; padding: 5px; margin-right: 5px;">COMBAT</div> <div style="font-size: 2em; font-weight: bold;">War</div> </div> | Fight & Win | Large-Scale Combat Operations: Attack Defend Blockades |
| | Deter War & Resolve Conflict | Peace Enforcement Counterterrorism Support to Counterinsurgency NEO Show of Force Raids Strikes |
| <div style="display: flex; align-items: center;"> <div style="writing-mode: vertical-rl; transform: rotate(180deg); background-color: #92d050; padding: 5px; margin-right: 5px;">NONCOMBAT</div> <div style="font-size: 1.2em;">Military Operations Other Than War</div> </div> | Promote Peace & Support U.S. Civil Authority | Counterdrug Peacekeeping Nation Assistance Humanitarian Assistance Antiterrorism Domestic Support |



Deployed Comptrollership

Range of Military Operations





Deployed Comptrollership



Assumptions

- We will participate in more MOOTW operations than conventional operations.
 - Deployment cycles shorter.
 - Uncertain operating environment.
- Comptroller support requirements on the battlefield will increase given our dependence on contracted support.
- Operations in the future will be increasingly joint, interagency, and multi-national.
- Comptrollership Involves
 - Resource/Financial Management
 - Finance/Disbursing



Deployed Comptrollership



Planning Factors

- Doctrine
- Organization
- Training
- Material
- Processes
- Funding
- Cultural Intelligence



Deployed Comptrollership



Doctrine

- Joint Pub 1-06
- DoD FMR
- Service Regulations
- JFTR/JTR
- Red Book
- GAO Decisions
- FAR/DFAR



Deployed Comptrollership

Organization



- **Based on Mission Analysis**
 - HADR
 - Conventional
- **Based on Functional Analysis**
 - Disbursing/Finance
 - Accounting Forward or Rear
 - Budgeting Forward or Rear
 - Internal Controls/Auditing
- **Integration**
 - Resource/Financial Management
 - Finance/Disbursing
 - Contracting



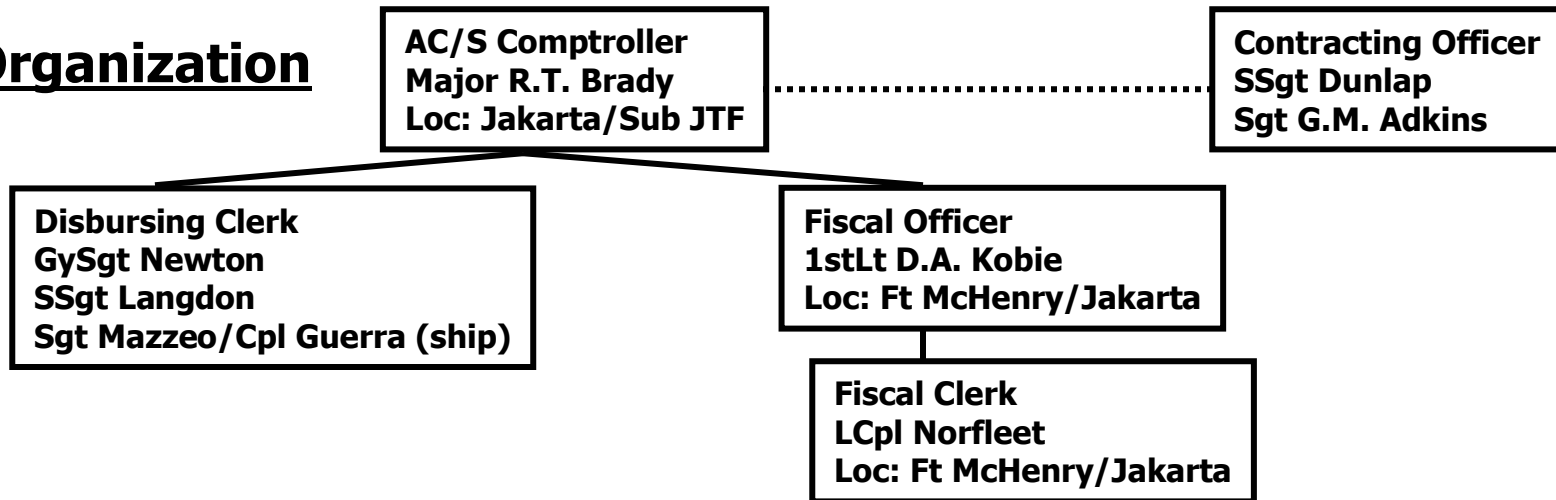
Deployed Comptrollership Organization



Mission

- Translate Operational Requirements into Funding Requirements
- Find/Acquire Funds from Proper Sources
- Account/Report Costs

Organization



Tasks

- Provide Financial Advice to the Commander
- Develop Sub-JTF Resource Requirements
- Identify Sources of Funding
- Determine Costs
- Distribute & Control Funds
- Track Costs & Obligations
- Establish Cost & Reimb. Procedures
- Establish Management Control Process



Deployed Comptrollership Training



- **Joint Training**
 - Formal Schools
 - Joint Tours
- **Fiscal Law Training**
 - TJAGC – Army JAG School
 - Management Concepts
 - USDA Graduate School
- **Certifications**
- **Exercise Training/Scenarios**



Deployed Comptrollership



FM Construct for CG-05

Objectives

J8 (Comptroller)

New Contingency Relevant Training

Exercise Participation

“Scenario Play”

- Title 10 vs. Title 22 Responsibilities (C)
- Title 10: OHDACA vs. O&M (C)
- Mil-to-Mil Logistics Support: ACSA (C/D)
- Weapons/Information for Cash (D/C)
- Contracting Support (C)
- Vendor Pay Support (D)
- Military Pay Support (D)
- Foreign Claims (C/D)
- NAF-MWR (C)

Exercise Support

“Real World Life Support”

- Funding Responsibilities/Sources (C)
- BSA/MLSR Support (C)
- Contracting Support (C)
- Vendor Pay Support (D)
- Military Pay Support (D)
- Foreign Claims (C/D)



Deployed Comptrollership



Material

- Deployment “COMP-IN-A-BOX”
- Laptops
- Desktops
- Printers/Fax/Digital Sender
- Communications/Network Access
- Safe/Cash Handling
- Blank Forms
- Admin Supplies



Deployed Comptrollership

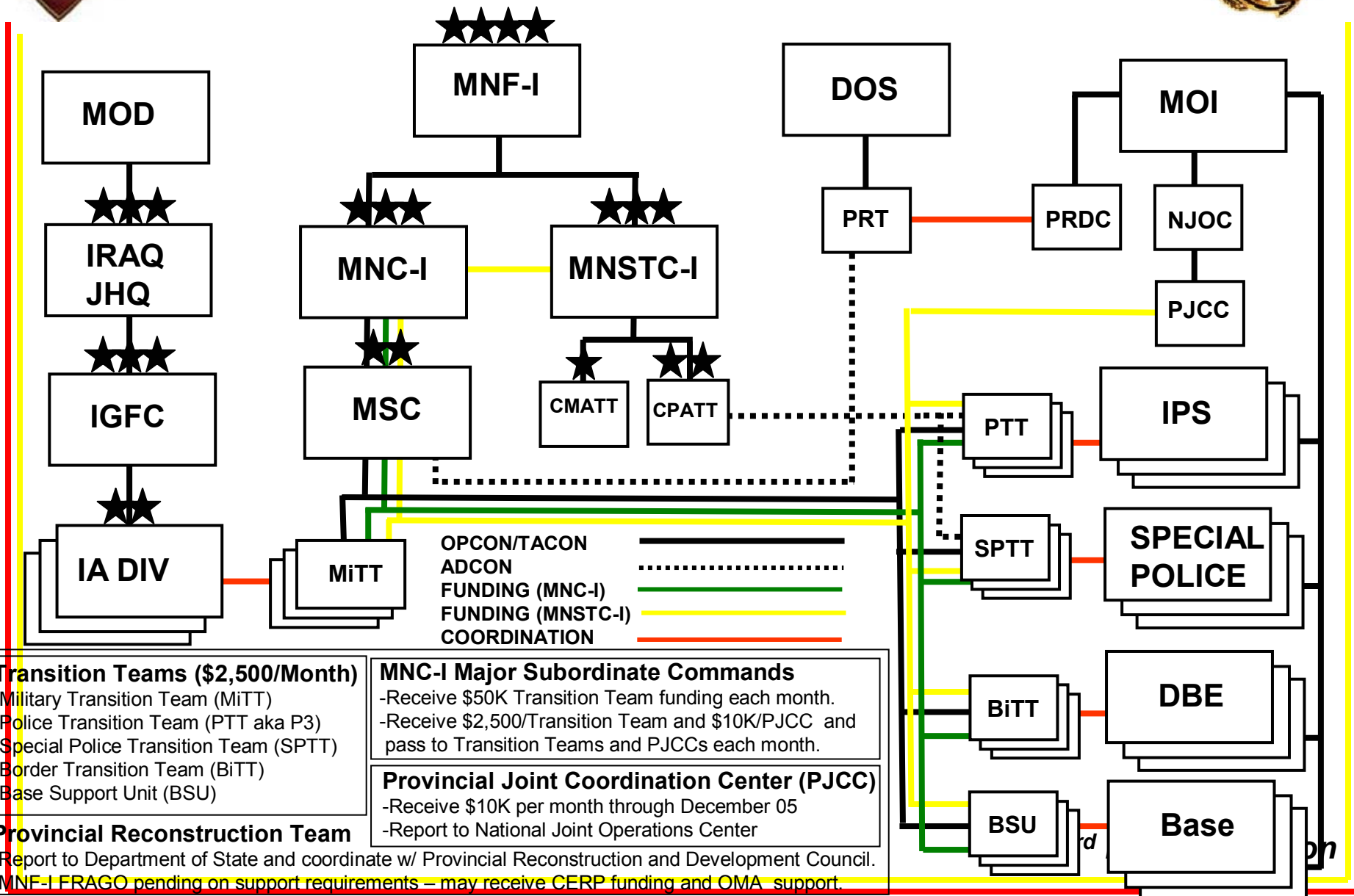
Processes



- SOPs – Service & Joint
 - Budget
 - Audit
 - Accounting
 - Reporting
 - Finance/Disbursing
- Acquisition Review Boards
 - Joint Acquisition Review Board
 - Joint Facilities Utilization Board
 - Joint Civil-Military Engineering board
- Advocates/Proponents
- Legal Review
 - Purpose
 - Time
 - Amount



MNC-I Funding Relationships





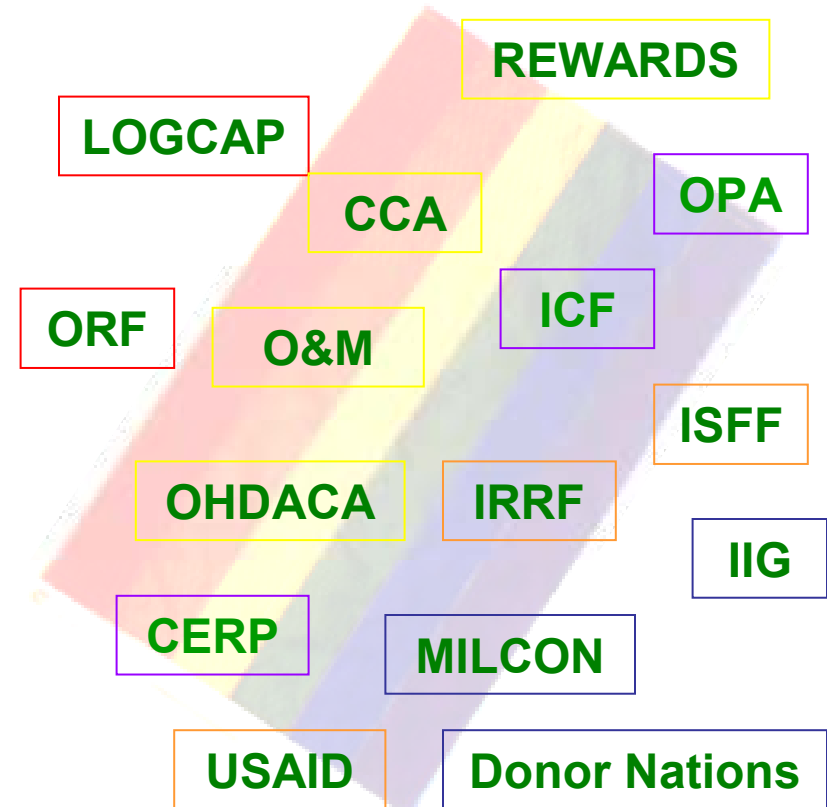
Deployed Comptrollership Funding



WHAT EVERY
COMMANDER WANTS....



WHAT EVERY
COMMANDER GETS....





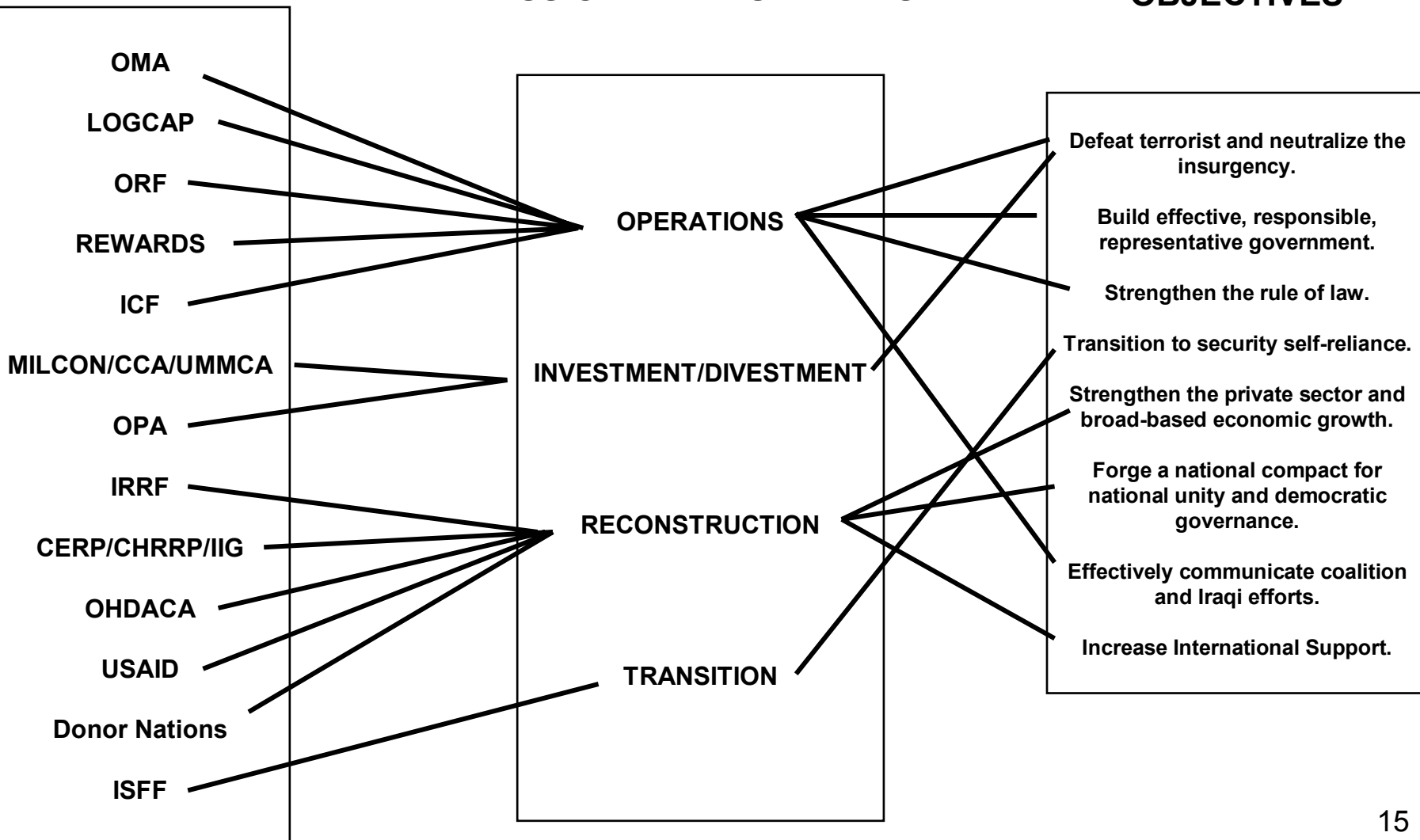
Deployed Comptrollership Funding



FUNDING

PROGRAMS DIVISION MISSION/ANALYST AREAS

MNF-I CAMPAIGN OBJECTIVES





Deployed Comptrollership



Cultural Intelligence

- **Service**
 - Systems
 - Processes
 - People
- **Inter-Agency**
 - Organizations
 - Command Relationships
 - Funding
- **Multi-National**
 - Agreements
 - Command Relationships
 - Support To/From
- **Country/Regional**
 - Background
 - Operating Procedures/Constraints
 - ACSA/MLSA
 - Economy/PPP/Exchange Rate



Deployed Comptrollership



Take-Aways

- **Joint Doctrine**
 - Baseline
- **Systems & Processes**
 - Standardization
- **Education & Training**
 - Joint Training
 - Exercise Programs/Scenarios



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QUESTIONS